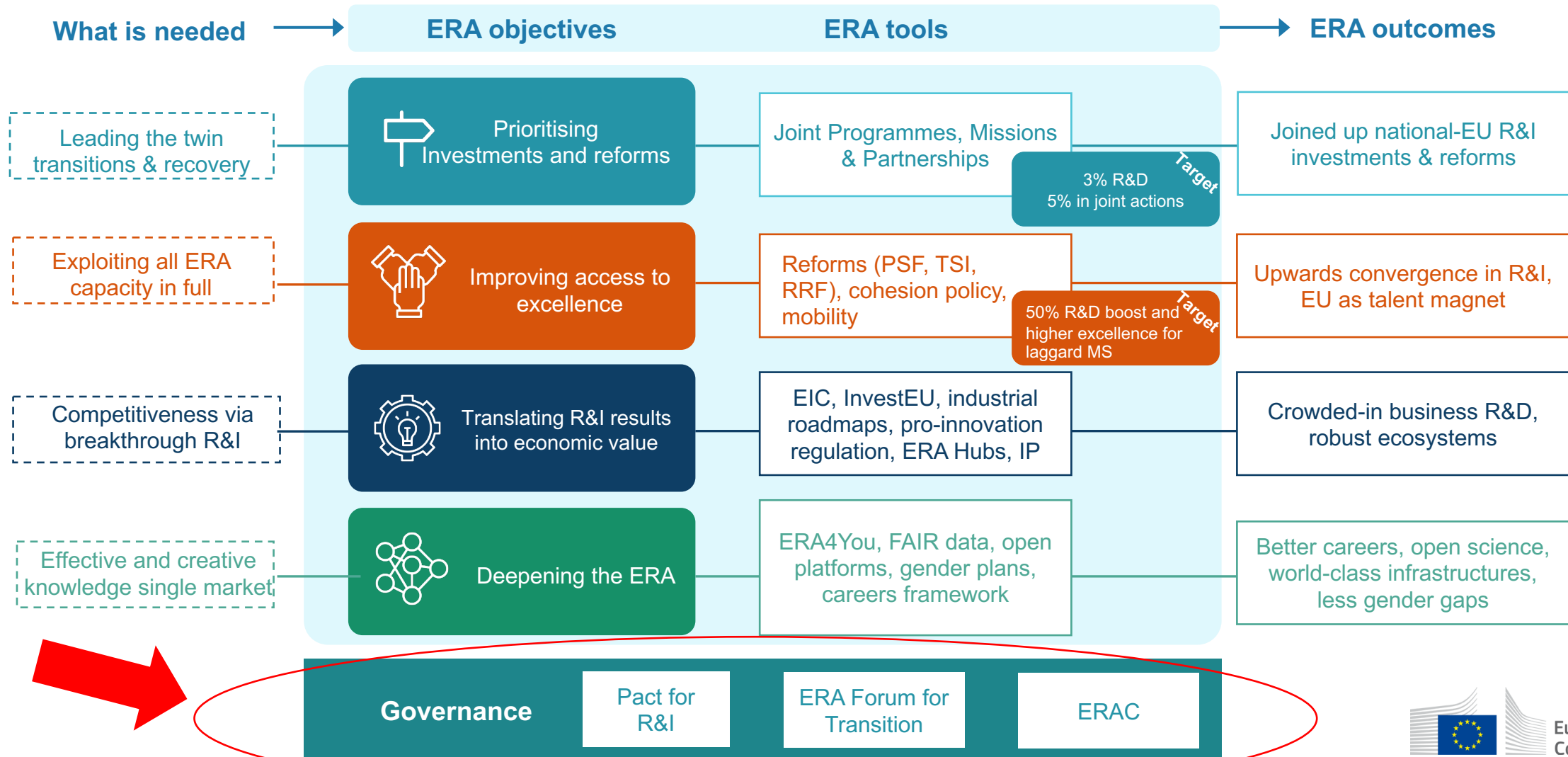


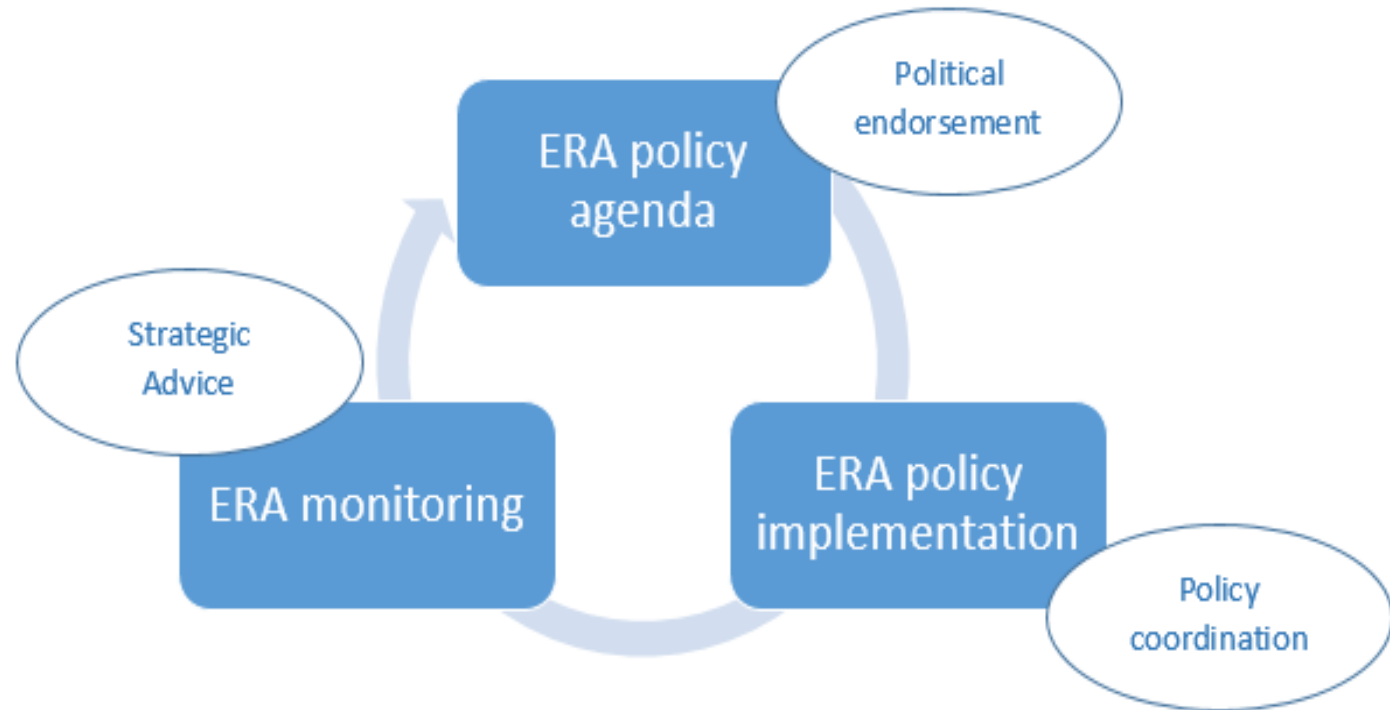
A stronger ERA for the future



Future ERA governance

Principles

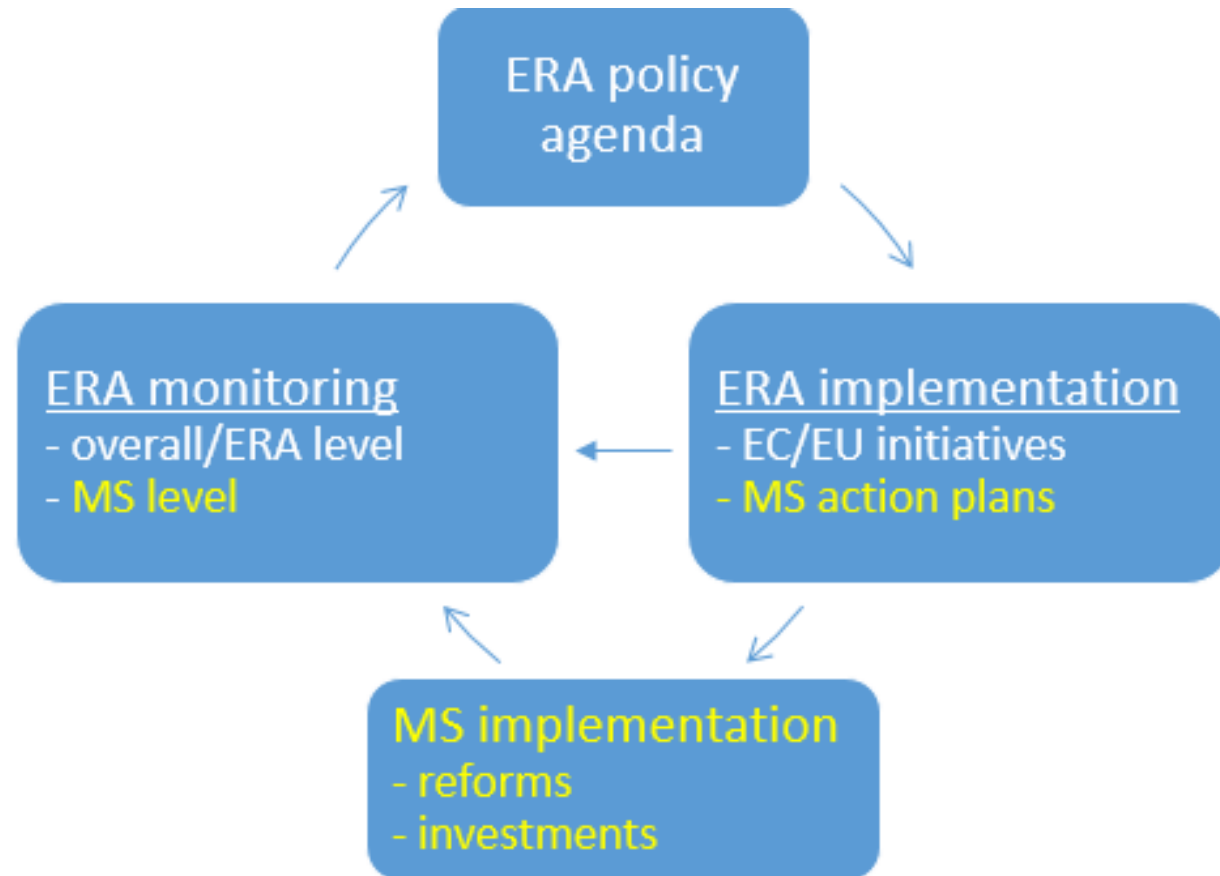
- **“Form follows function”**: start from the functions that must be fulfilled, before considering the role of and interactions between the different possible bodies and tools.
- **“Whole of policy cycle”**: cover the whole R&I policy cycle, and articulate these functions.



Future ERA governance

Instruments

- **Clear and achievable ERA policy agenda** to facilitate national action plans & monitoring
- **Improved mechanism and tool for reporting** through a dedicated ERA platform.
- **Regular policy dialogues** between EC and MS to support ERA implementation at national level
- **Better structured national ERA action plans**, based on early interactions between MS with EC
- **New ERA Scoreboard**, both quantitative (indicators) and qualitative

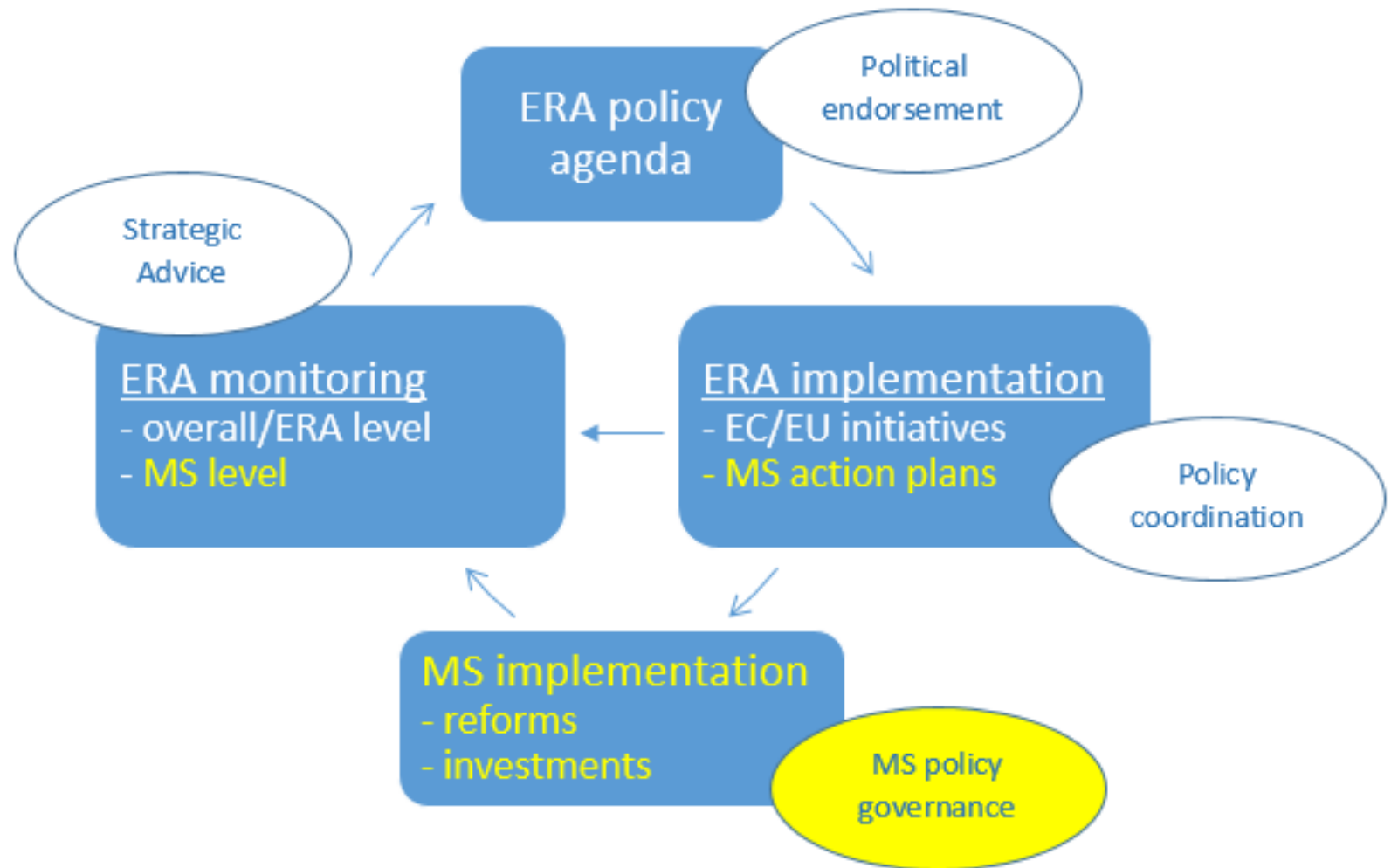


Future ERA governance

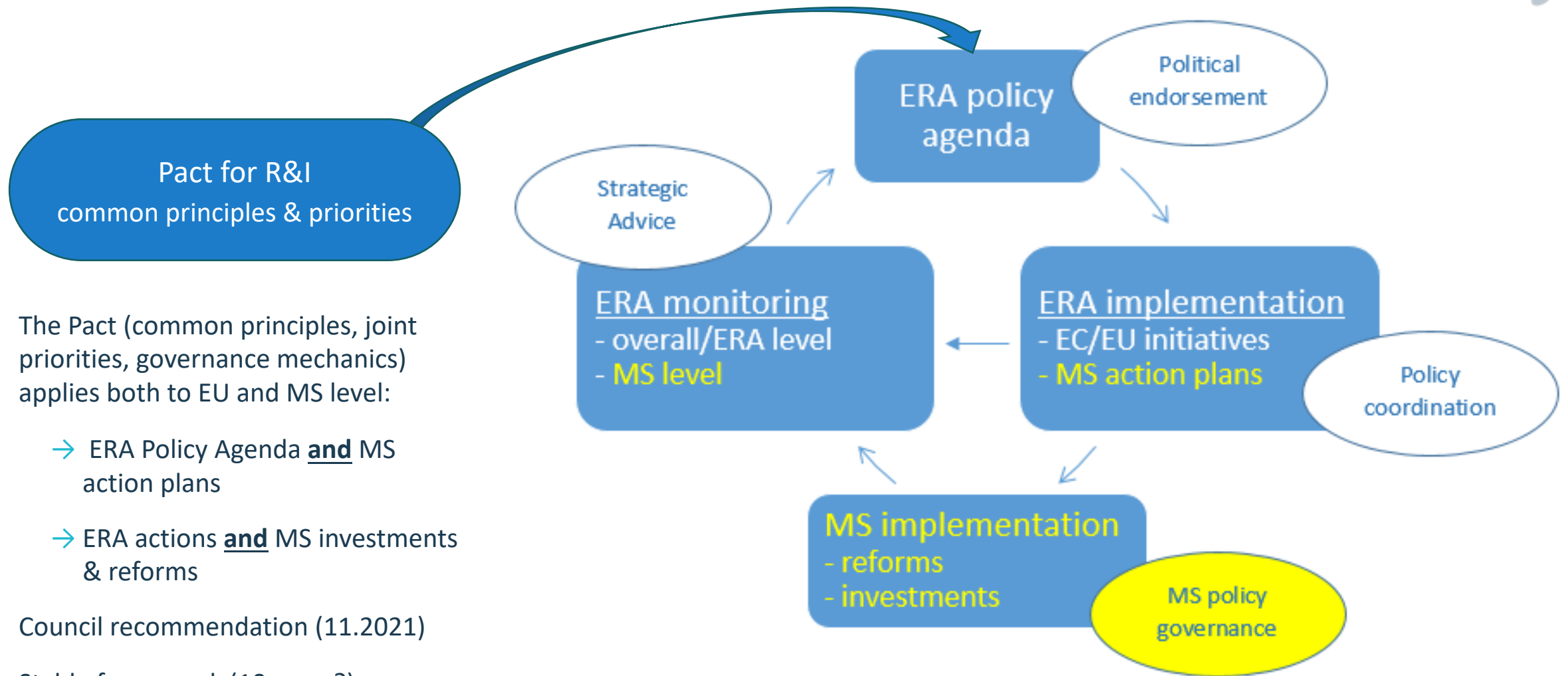
Biennial policy cycle

- **Political endorsement:** EC and MS agree on /update the ERA policy agenda via *Council or ERA Ministerial meeting (*)*
- **Policy coordination:** regular policy dialogues allow MS to feed the ERA policy platform and update national plans
- **MS policy governance:** MS implement their plans at national level
- **Strategic advice:** based on ERA platform, ERA progress report and ERA Scoreboard, *ERAC(*)* informs revision of ERA policy agenda by the *ERA Forum (*)*

(*) *Who does what is still an open question*



Future ERA governance



- The Pact (common principles, joint priorities, governance mechanics) applies both to EU and MS level:
 - ERA Policy Agenda **and** MS action plans
 - ERA actions **and** MS investments & reforms
- Council recommendation (11.2021)
- Stable framework (10 years?)

Future ERA governance - Tentative lessons at this stage

- Current ERA governance framework is diverse:
 - different ERA policies evolved in parallel, with different governance tools and processes
=> that's alright, but need to co-manage **flexibility and system-perspective**
 - 'policy design', 'policy implementation' and 'policy monitoring' not equally successfully governed
=> work on all steps but focus on weakest: improve **monitoring and coordination of policy implementation** at MS level
- There are many actors and instruments in the ERA governance:
 - Set the guiding principles and priorities in a stable /endorsed document (Pact for R&I)
 - clarify first what needs to be done, with which instruments, and then who does it (**form follows function**)
 - streamline governance process – with **clear/regular milestones** (ERA policy agenda, MS action plans, EU monitoring)
 - Include **interactive instruments** (bilateral EU/MS policy dialogues and collective dialogues through ERAC/ ERA Forum, use of digital platforms for reporting and assessing policies)
- A key aspect of the new ERA is thematic ERA initiatives: Think about how missions could benefit from its future governance mechanisms