

### ▶ PROGRAMME **OPEN ROUND TABLE** The Future of Work

5 February 2018 Robert Schuman Room, Berlaymont



European Group on Ethics in Science and New Technologies

Research and Innovation

#### **Ursula Huws**

#### **Professor of Labour and Globalisation** u.huws@herts.ac.uk



# The historical context

- Most European welfare systems have evolved from norms laid down in the mid 20<sup>th</sup> century,
- designed to complement labour markets in which jobs were deemed to be
  - Full time
  - Permanent
  - Requiring the same skills over a working lifetime
- And embedded in national economies where most employers were represented by national employer confederations and most workers by national trade unions/confederations
- The working population was clearly divisible into those employed, those unemployed and those economically inactive
- The unemployed were seen as employees who had fallen on hard times (because of sickness, disability or redundancy)
- The employed were divisible into self-employed and employees
- As labour markets became more complex (not least because of the growing labour market participation of women with caring responsibilities) further differentiation was introduced between full-time and part-time and permanent and temporary employment
- Nevertheless the normative model was strong enough for these forms to be regarded as 'atypical'

# The situation since the financial crisis

A convergence of several pre-existing trends reaching critical mass, linked with digitalisation and globalisation

- Use of online platforms for managing work
- Development of a global 'reserve army' of workers equipped with digital skills and speaking global languages
- Further evolution of global outsourcing of digital work extending to SMEs the advantages previously only available to large corporation (through business models that absorb transaction costs of intermediation and charge a rent for use)
- Formalisation of the informal economy, bringing casual workers within the disciplinary scope of online platforms
- The 20<sup>th</sup> century normative model is no longer fit for purpose

## **Research evidence**

- Rapid growth of a range of just-in-time forms of work
- 'crowd workers' are typically combining this form of work with many other means of income generation
- Definitions of crowd work are fuzzy, with many overlaps with other forms of temporary, agency and casual work
- The new working poor combine 'new' and 'old' forms of work as well as other forms of income but remain largely outside scope of existing protections
- Meanwhile many of the practices of the 'gig economy' are spreading to other sectors of the labour market, including:
  - Expectations to be available 24/7
  - Use of customer ratings
  - Expectation to meet quantitative performance targets
  - Monitoring and tracking of workers
  - Use of 'apps' for communication with employers and clients, summons to work and logging of working hours
  - Deterioration in working conditions and health and safety coverage especially psycho-social risks

#### Towards a new regulatory model for 21<sup>st</sup> century labour markets?

- Need for universal coverage
- Clarification of the definition of self-employment for employment, tax and social protection purposes
- Clarification of the definition of subordinate employment. All workers not deemed selfemployed to be regarded as subordinate workers with the onus of proof on the employer. Workers' rights to be clearly specified in relation to *inter alia*:
  - Health and safety including rights to call in inspectors
  - Insurance and legal liability
  - Data protection
  - Communications with employers/platforms, including rights to challenge arbitrary suspensions, customer ratings etc.
  - Other national statutory rights
- Clarification of the definition of private employment agencies and temporary work agencies. Online platforms to be regarded as such by default with the onus proof on the platform?.
- Need for inspection and compliance, with clear reporting procedures and realistic penalties for failure to comply.
- Adjustment of social security and tax systems to fit the new labour market realities

For further information: http://www.fepseurope.eu/assets/08673ebb-ca52-4a65-a7d7d82c9542d957/europeagigeconomy-longversionpdf.pdf

## WORK IN THE EUROPEAN GIG ECONOMY

